



U.S. Department of
Transportation
**Federal Motor
Carrier Safety
Administration**

TIM SHEPHARD
SAFETY DIRECTOR
HOWELL'S MOTOR FREIGHT INC
P O BOX 12308
ROANOKE VA 24024

400 Seventh St., S.W.
Washington, D.C. 20590

December 18, 2003

In reply refer to:
Your USDOT No.: 84329
Review No.: 291017/CR

Dear TTM SHEPHARD:

The motor carrier safety rating for your company is:

SATISFACTORY

This SATISFACTORY rating is the result of a review and evaluation of your safety fitness completed on December 5, 2003. A SATISFACTORY rating indicates that your company has adequate safety management controls in place to meet the safety fitness standard prescribed in 49 C.F.R. 385.5.

Please assure yourself that any specific deficiencies identified in the review report have been corrected. We appreciate your efforts toward promoting motor carrier safety throughout your company. If you have questions or require further information, please contact your local Federal Motor Carrier Safety Administration office listed below:

U.S. DEPARTMENT OF TRANSPORTATION
FEDERAL MOTOR CARRIER SAFETY ADMINISTRATION
400 NORTH 8TH STREET, ROOM 750
P.O. BOX 10249
RICHMOND, VA 23240-0249
Telephone No.: 804-775-3322

Charles A. Horan, III
Director, Office of Enforcement and
Compliance